Appendix F:

33 Recommendations for Programs and Policies, 1954

- 1. The licensing program for hospitals and hospital personnel should be brought into conformity with regulations governing the standards for such facilities and personnel adopted by the State Board of Health.
- 2. With the increasing problem of the aged, more emphasis should be placed on the supervision of nursing homes.
- 3. A study should be made of the possibility of utilizing part-time nursing care in the patient's home rather than institutional care either in a hospital or in a nursing home.
- 4. It is recommended that steps be taken to obtain State appropriations for the support of Dental Health and Industrial Health.
- 5. It is recommended that the long-time fiscal policy of the State Board of Health be directed toward the eventual use of the General Health funds for the following purposes:
 - A. To explore, initiate, and carry through projects in new areas of public health work.
 - B. Encouragement of local health services and subsidy to local health departments.
- 6. Training of health department personnel both at the local and State level.
- 7. So that the budget reflects the thinking and the policies of the State Board of Health, it is recommended that a committee be appointed to meet with the Secretary and Executive Officer and his staff to review significant Board policies and points of view relative to the allocation of State and Federal monies for "core" and ancillary programs.
- 8. As a matter of general policy, it is recommend that the long-time planning of the State Board of Health contemplate a smaller number of employees in the central office of the State Department of Health.
- 9. It is recommended on appointments to the positions of section chiefs or to higher classification that there be prior consultation with the State Board of Health.
- 10. It is recommended that in those instances where it is necessary to obtain special permission from the Civil Service Commission to retain employees after their normal Retirement age, there be prior consultation with the State Board of Health before such permission is requested.
- 11. It is recommended that consideration be given to preparing in mimeographed form and generally distributing general Board of Health and Health Department policies which affect personnel and programs of the State Board of Health.
- 12. It is recommended that the Department of Health study thoroughly the possibility of consolidating its statistical services and the adoption of mechanized methods of accumulating and analyzing statistical data.
- 13. It is extremely important that the Board expand its program of health education.
- 14. Every effort should be made to better utilize the skills of the Section of Public Health Education in all State Health Department activities which are education in nature.

- 15. It is recommended that well-planned and regularly conducted staff conferences be instituted in the central office of the State Health Department.
- 16. It is recommended that the general operation of the district offices be coordinated by the Chief of the Section of Local Health Administration.
- 17. It is recommended that the filling of the position referred to in 16 above be given highest priority.
- 18. Serious consideration should be given to designating one of the full-time professional persons in each district office as the administrative officer. It is recommended that any designation so made at this time be on an acting basis in order not to commit the Chief, Section of Local Health Administration at the time of his appointment.
- 19. It is recommended that there be an extension of local health services, with continued emphasis on its development on a county or multi-county basis under the provisions of the existing laws.
- 20. It is recommended that the Division of Environmental Sanitation continue to study the feasibility of a plan which would utilize local health services for inspection purposes and which would return to such local health services a portion of the fees collected for the licensing of the establishments inspected.
- 21. As a parallel study to that recommended in 19 above, there should be an investigation of the possibility of utilizing more generally local health departments for the inspection of milk shipped both in inter- and intra-State traffic.
- 22. It is recommended that a study be made of the feasibility of placing most of the law enforcement inspectors of the Section of Hotels, Resorts, and Restaurants in the district offices.
- 23. It is recommended that the State Board of Health take no action before the legislature protesting the duty of licensing small boats for hire. It its budget presentation, however, the cost of this inspection work should be pointed out.
- 24. The educational and training qualifications for law enforcement inspectors should be raised to a higher level.
- 25. It is recommended that the Board of Health study continuously the status of the branch laboratory at Duluth.
- 26. It is recommended that the number of State-owned cars operated by the State Department of Health be reduced to a minimum.
- 27. This committee urges that the State Board of Health take necessary steps to obtain an appropriation from the legislature for the construction of a new State Board of Health building.
- 28. It is recommended that a careful study be made of the desirability of introducing a bill before the legislature to amend the present public health nursing law to include all county public health nurses for aid within the limitation of one public health nurse per 5,000 population.
- 29. It is recommended that the Board reaffirm its policy of very close cooperation with all units of the University of Minnesota.
- 30. It would seem desirable to make maximum use of advisory groups (to the State Board of Health) made up of representative citizens from various fields.
- 31. It is recommended that additional support be sought to expand the alcoholism program in keeping with its importance.

- 32. It is recommended that the Divisions of Local Health Services and Environmental Sanitation develop a joint program to determine the causes of home accidents and methods of reducing their incidence.
- 33. It is recommended that the State Board of Health place greater emphasis on publicizing the activities of the State Health Department and that there be a general extension of its public relations programs.