

### A Facilitated Process for Hutchinson Area Health Care Long Term Care - Critical Event Review (CER)

	CER Submitted Date
The second secon	OTD 0
	CER Date
	Date Event Occurred
	Event ID #
ty Staff:	Quality and Patient Safe
leted by	The following to be completed by
	Resident DOB
	Resident Name
	Medical Record #
	Facility

Facility:	BURNS MANOR NURSING HOME	Event Date:	Facility: BURNS MANOR NURSING HOME Event Date:
Event Discovery Date:		Event Time:	
Decision Point:	Is event a VA report? Yes No Common Entry Point:	* If	If YES, complete common entry point information (1&2)
	Vulnerable Adult reported within 24 hours (if criteria met - YesN0NA	24 hours (if criteria me	et – see VA policy)
	2. CNS electronic submission of initial report within 24 hours Yes N0 NA	ial report within 24 hov	urs
Resident's Name:		Resident's DOB:	9,5
Date of Critical Event Review:	Information Consulted/Literature Search: (Cite references.)	I itaratura Caarch: (Cit	
Pre-Event Condition of Resident:		Literature Search. (Cit	te references.)
	Resident:	Diwiature Scatch. (Ch	te references.)
everity of Injury Use Pa	nt/Visitor Sak	Diwiatur Scatcii. (Cit	te references.)
everity of Injury <sup>Use Pa</sup> brief Summary <sup>(Pertinent</sup>	Review:  Pre-Event Condition of Resident:  Severity of Injury  Use Patient/Resident/Visitor Safety Report Definitions  Brief Summary  (Pertinent information based on type of event - include location of event.)	it)	te references.)
everity of Injury Use Pa Frief Summary <sup>(Pertinent</sup>	Resident:  ient/Resident/Visitor Safety Report Definitions information based on type of event - include location of even	it)	te references.)
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# Confidentiality Statement Long Term Care - Critical Event Review (CER) – A Facilitated Process for Hutchinson Area Health Care

- \* The sole purpose of this meeting is to further quality improvement. All data and information acquired through this process shall be held in confidence.
- \* This information is protected under Minnesota Statute 145.61, et. seq., commonly known as the peer review statute. In other words, what is discussed in this room must not be shared outside this room.
- \* Limited disclosure of some of this information is permissible only when necessary to carry out the quality improvement plan and should be
- \* The information you learn from others or the discussion and conclusions of the group must not be disclosed to the resident, your insurance company, coordinated through Risk Management and Patient Safety.
- \*Your signature on the sign-in below indicates attendance as well as understanding and acknowledgement of your responsibility and legal obligation to maintain this level of confidentiality. the media or an attorney who is handling a malpractice case as this would breech confidentiality under the statute.

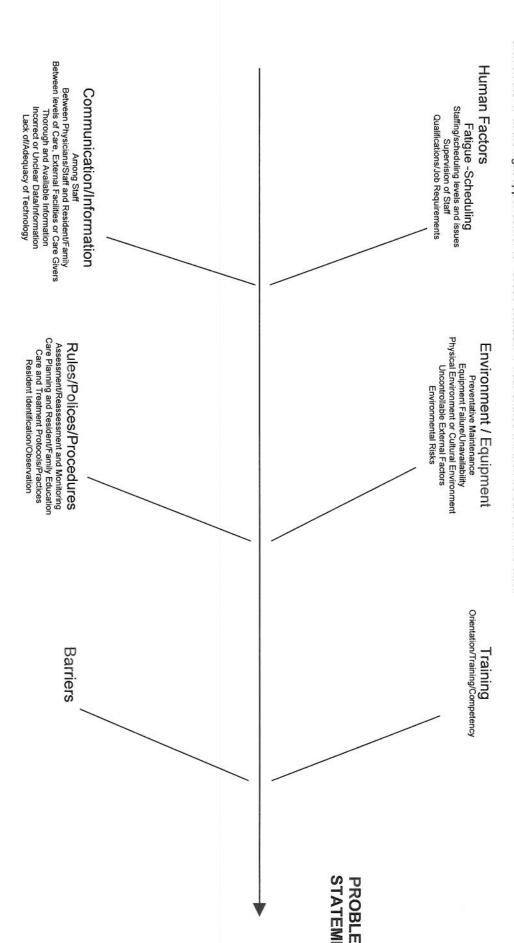
O Participants:	Title

# Long Term Care - Critical Event Review (CER) - A Facilitated Process for Hutchinson Area Health Care Time Line - "Ask what, no who"

(Coaching tips: attempt to do prior to meeting; pull apart events, lay out high level time-line; at time of review use post-its or paper to capture)

# Long Term Care - Critical Event Review (CER) – A Facilitated Process for Hutchinson Area Health Care Multi – Causal Analysis

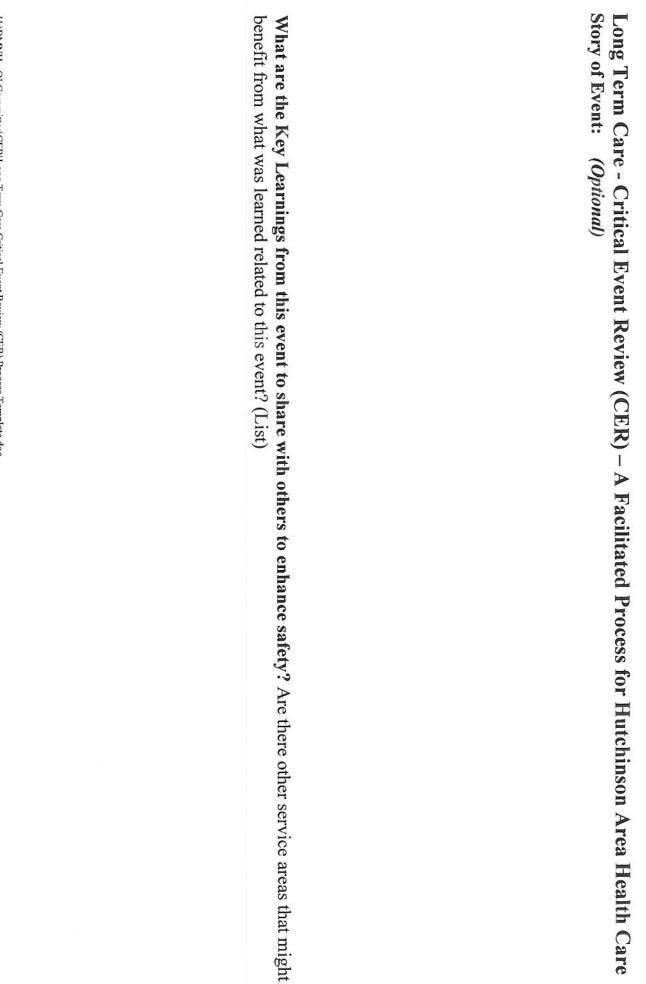
This chart is set up in a table format — To use, left click anywhere on the chart to get a BOX to form around it. Then with the box in place, right click the mouse and select "Document Object" and then select "Open". The table will then open in another sheet. Go ahead and make your entries to that document. When finished, click on the "x" in the right upper comer to "Close Window". Your entries will then be saved in this chart.



# Long Term Care - Critical Event Review (CER) - A Facilitated Process for Hutchinson Area Health Care

May use instead of Fish Bone Diagram - previous page

				Human Factors  Fatigue -Scheduling Staffing/scheduling levels and issues Supervision of Staff Qualifications/Job Requirements	Problem Statement:
				Environment / Equipment Preventative Maintenance Equipment Failure/Unavailability Physical Environment or Cultural Environment Uncontrollable External Factors Environmental Risks	
				Communication/Information  Among Staff Between Physicians/Staff and Resident/Family Between levels of Care, External Facilities or Care Givers Thorough and Available Information Incorrect or Unclear Data/Information Lack of/Adequacy of Technology	
				Rules/Polices/Procedures  Assessment/Reassessment and Monitoring Care Planning and Resident/Family Education Care and Treatment Protocols/Practices Resident Identification/Observation	
				Training Orientation/Training/Competency	
				Barriers	



# Long Term Care - Critical Event Review (CER) – A Facilitated Process for Hutchinson Area Health Care Determining the Root Cause - TIP Sheet

### 5 Rules of Causation

- Causal statements must clearly show the "cause and effect" relationship
- Negative descriptors are not used in a causal statement
- Each human error must have a preceding cause
- Each procedural deviation must have a preceding cause
- Failure to act is only causal when there was a pre-existing duty to act

#### Examples.

- Lack of coordination between staff development and unit directors resulted in inconsistent skin assessment training for new staff causing incomplete skin assessments which lead to the PU
- 2 Staff workload results in hurried reading of algorithm causing inappropriate choice of pressure reducing mattress resulting in PU
- Š No "owner" to regularly review and update skin care policies caused delay in skin consultation leading to the PU.

# Long Term Care - Critical Event Review (CER) – A Facilitated Process for Hutchinson Area Health Care Corrective Action Plan – TIP Sheet

### Do the Actions meet the following:

- Address the root cause and contributing factors
- Specific
- Easily understood and implemented
- Developed by process owners
- Measurable

#### Strong Actions

- Physical plan changes
- New device with usability testing prior to purchase
- Forcing functions
- Simplifying process remove unnecessary steps
- Standardize process/equipment
- Leadership is actively involved

### Intermediate Actions

- Decrease workload
- Software enhancements/modifications
- Eliminate/reduce distraction
- Checklists/cognitive aids/triggers/prompts
- Eliminate look alike and sound alike
- Read back
- Enhanced documentation/communication
- Redundancy

#### Weak Actions

- Double checks
- Warnings/labels
- New policies/procedures/memorandums
- Training/education
- Additional study

### Long Term Care - Critical Event Review (CER) - A Facilitated Process for Hutchinson Area Health Care

\*Page may be duplicated to address multiple findings"

Staff Position(s) Responsible	Implementation Date	How Effectiveness Will be Monitored	Plan for when initial measure did not meet threshold	<ul> <li>Defined sampling plan and time frame</li> <li>Realistic performance threshold</li> </ul>	<ul> <li>Defined numerator / denominator</li> </ul>	<ul> <li>Measures effectiveness of action, not the</li> </ul>	<ul> <li>Confirmation that what we wanted to accomplish</li> </ul>	T. C C	Corrective Action Plan/Risk Reduction Strategy	Root Cause Finding/Opportunity for improvement: - See Tip Sheet
			What to do if goal not met:	Sample size:	Length and frequency of measure:	Measure:	Goal:			

#### Stronger Actions

- Architectural/physical plant changes
- purchasing New device with usability testing before
- functions) Engineering control or interlock (forcing
- unnecessary steps Simplify the process and remove
- caremaps Standardize on equipment or process
- leadership in support of patient safety Tangible involvement and action by

actions that will assist in maintaining your gain Aim: When developing action plans to choose

sustained success of your changes.) actions hierarchy increase the effectiveness and



### Recommended Hierarchy of Actions

### Intermediate Actions

- Increase in staffing/decrease in workload
- Software enhancements/modifications
- medical environment) Eliminate/reduce distractions (sterile
- Checklist/cognitive aid
- Eliminate look and sound alikes
- Read back
- documentation/communication Enhanced
- Redundancy

#### Weaker Actions

- Double checks
- Warnings and labels
- New procedure/memorandum/policy
- Training
- Additional study/analysis

(Using actions within the intermediate or stranger Review each of the actions you have chosen and identify which box they fit in. When every chosen up a level - i.e. increase the strength of your possible, attempt to move the action you have move your action strategy up the hierarchy to Example: if your action falls in the Weaker stranger action box an action described in the intermediate or Actions" box, consider an action that would

### Hutchinson Area Health Care - Burns Manor Nursing Home

Discharge Summary	Care Planning	Patient and Family Education	Diagnostic and Therapeutic Procedures	Consultations	Clinical Observation	Physician Orders	Informed Consent		Nursing Assessment  Additional Assessment			
Timely and complete with final diagnosis, conclusions at discharge or transfer, reason resident was admitted, procedures, treatments, discharge instructions and condition at discharge.	Legible documentation of all resident problems, needs and vulnerabilities, along with short and long term goals, interventions, results of interventions, dates when resident achieved goals, changes in goals or interventions, updates on new resident problems and resident status at discharge or transfer regarding goals outlined on care plan.	Assessment of patient/family learning needs, abilities, and barriers along with comprehensive documentation by all disciplines of resident and family education provided, resident/family understanding, instructions on discharge and community services referred or available.	All appropriate diagnostic and therapeutic procedures were ordered in a timely manner with results posted on the resident's medical record.	Legible (or dictated) consultation reports demonstrating the consultant's findings, conclusions and recommendations for care and treatment based on a review of the resident and the resident's medical record.	Legible progress notes of clinical observations, resident's initial status and any significant changes, treatment plans by physician, changes in plans and results of treatment,	Legible orders authenticated in timely manner according to medical staff policy.	Physician recording of risks, benefits, alternatives for procedures, anesthesia, sedation, blood & blood components, psycnotropic drugs.	Refers to assessment by nutrition, rehabilitation, social services, chaplain, respiratory care, care management, and other more in-depth assessments such as fall risk or skin integrity assessments. Timely, Complete (No omissions, no discrepancies between physician and nursing assessment and specialized intense assessment, legible)	Timely, Complete (No omissions, appropriate referrals made, no discrepancies between physician assessment and nursing assessment, legible)  Refers to assessment by nutrition, rehabilitation, social services, chaplain, respiratory care, care management, and other more in-depth assessments such as fall risk or skin integrify assessments. Timely, Complete (No omissions, no discrepancies between physician and nursing assessment and specialized intense assessment, legible)	Timely, Complete (Chief complaint, Details of present illness, Relevant past, social and family histories, Inventory of systems, Relevant findings from physical exam, Statement of conclusions and Action planned)  Timely, Complete (No omissions, appropriate referrals made, no discrepancies between physician assessment and nursing assessment, legible)  Refers to assessment by nutrition, rehabilitation, social services, chaplain, respiratory care, care management, and other more in-depth assessments such as fall risk or skin integrity assessments. Timely, Complete (No omissions, no discrepancies between physician and nursing assessment and specialized/intense assessment, legible)	Accurate resident identification on each page of the resident's medical record.  Timely, Complete (Chief complaint, Details of present illness, Relevant past, social and family histories, Inventory of systems, Relevant findings from physical exam, Statement of conclusions and Action planned)  Timely, Complete (No omissions, appropriate referrals made, no discrepancies between physician assessment and nursing assessment, legible)  Refers to assessment by nutrition, rehabilitation, social services, chaplain, respiratory care, care management, and other more in-depth assessment as fall risk or skin integrity assessment. Timely, Complete (No omissions, no discrepancies between physician and nursing assessment and specialized/intense assessment, legible)	Legible orders authenticated in timely manner according to medical staff policy.  Legible progress notes of clinical observations, resident's initial status and any significant che plans and results of treatment,  Legible (or dictated) consultation reports demonstrating the consultant's findings, conclusion, based on a review of the resident and the resident's medical record.  All appropriate diagnostic and therapeutic procedures were ordered in a timely manner with refamily education provided, resident family understanding, instructions on discharge and completes when resident achieved goals, changes in goals or interventions, updates discharge or transfer regarding goals outlined on care plan.  Timely and complete with final diagnosis, conclusions at discharge or transfer, reason resident instructions and condition at discharge.